



Zimmer, Inc.

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[www.zimmer.com](http://www.zimmer.com)

July 23, 2007

Dear Prospective Supplier:

The Zimmer Supplier Diversity Procurement Program is designed to actively pursue opportunities to establish business partnerships with Small, Small Disadvantaged, Women-Owned Small, HubZone Small, Veteran-Owned Small and Veteran-Owned Service Disabled Businesses. The support we offer is as varied as the individuals involved, but our goal is constant: To ensure our business approach reflects the broad marketplace we serve. Through this program, guidance as well as consultation is available to help program participants become Zimmer suppliers. Whether you become a Zimmer supplier or not, the experience gained will help you develop your individual business.

By becoming a Zimmer supplier you not only associate with an organization committed to developing your firm, you also become a supplier for a company whose vision, mission and core values center on improving quality of life for orthopaedic patients worldwide.

If you're interested in becoming a Zimmer supplier and own or represent a Small, Small Disadvantaged, Women-Owned Small, HubZone Small, Veteran-Owned Small or Veteran-Owned Small Disabled Business, we encourage you to apply to The Zimmer Supplier Diversity Procurement Program.

For more information regarding qualification certification, please contact the following:

Small Business Administration  
Office of Small Disadvantaged  
Business Certification & Eligibility  
Third Street, S.W.  
8<sup>th</sup> Floor  
Washington, DC 20416  
[www.sba.gov](http://www.sba.gov)

Thank you for your interest in Zimmer.

Sincerely,

David Dvorak  
President and Chief Executive Officer